

| PRIORITY 1: INCREASING THE SUPPLY OF HOUSING | | | | | |
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| Objective | Action | Outcome and Timeframe | Target | Head of Service/ Lead | November 2021 update |
| 1.1 Increase the development of housing | <ul style="list-style-type: none"> Purchase land for development and/or develop new housing on Council owned surplus land (where feasible) for those in housing need; for market, private rent, affordable rent, low cost market options, including shared ownership Purchasing, developing and/or facilitating the delivery of 'stalled' sites that are vital to the delivery of affordable housing, using Compulsory Purchase Orders (CPO) as a last resort where other options have failed To acquire in partnership, or develop where appropriate, council owned temporary accommodation provision to meet the varied needs of homeless households in Rother To support ESCC and registered housing providers in meeting the needs of those requiring supported housing, for example older people, care leavers, people with mental health issues. Development and Site Allocations document (DaSA) Local Plan Review (2019-2034) To provide housing as required by the Local Housing Needs Assessment under the | <u>Outcome 2:</u> Bring forward Blackfriars site and other suitable sites for housing. | <p>Start on Site to be achieved on at least 5 council owned sites by 2024</p> <p>To deliver at least 334 homes by the end of 2024/25</p> | ATR | <p>Action to achieve target in progress</p> <p>Blackfriars update; Outline planning consent achieved (October 19) HIF grant increased to £8.7 Million (December 19) Commission of architects complete to progress reserved matters application to be submitted in November 2020 Procurement of road contractors currently out to tender to appoint by January 2021 Land assembly of adjoining sites is underway Development of houses must begin onsite by 2021/22 in accordance with the HIF contractual milestones</p> <p>Cabinet authority granted to progress planning applications on two further council owned sites to include Cyprus Place, Rye and Old Lydd Road, Camber. Designs are now at pre planning stage Reserved matters application being progressed in respect of King Offa Way, Bexhill.</p> <p>Targets have been revised to align with the Alliance Homes (Rother) Limited Business Plan 2020 –</p> |

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| | <p>NPPF</p> <ul style="list-style-type: none"> Provide a monthly report to the Council's Scrutiny and Planning Committees, covering the number of planning approvals, and development compared to the Local Plan target. | | | | <p>2023. Targets to be reviewed annually in line with the Alliance Homes (Rother) Ltd Business Plan and Development Programme</p> |
| | | <p><u>Outcome 3:</u> Increase provision of affordable housing through council led development on a year by year basis</p> | <p>Indicative supply target for 2021-2022 totals 106 affordable homes</p> | <p>ATR and S&P</p> | <p>Working towards the following annual targets: To date 61 units have been delivered. The target for 2021/22 is still expected to be met unless further COVID restrictions or other unforeseen issues limit on-site activity</p> |
| | | <p><u>Outcome 5:</u> Increase supported housing options to meet identified needs</p> | <p>Work with partners to commission 100 units of supported accommodation for homeless households with support needs through acquisition and leasehold agreements by March 2024</p> <ul style="list-style-type: none"> March 2022 – 20 units | <p>H&C</p> | <p>RDC has purchased 4 units of Housing First accommodation and we have been successful in securing funding to secure four more units.</p> <p>We currently have 6 RDC owned properties for use a temporary supported accommodation and are in process of purchasing 9 units of accommodation.</p> <p>Work with the Council's Large Scale Voluntary Transfer (LSVT) to deliver Housing First units,</p> |

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| | | | <ul style="list-style-type: none"> • March 2023 – 50 units • March 2024 – 100 units | | <p>supported by the RSI.</p> <p>Total: 21 units</p> <p>ESCC accommodation-based support services have commissioned 20 units of accommodation for young people and those with mental health needs.</p> |
| | | <p><u>Outcome 7:</u> Local Plan Annual Housing Target</p> | <p>484 dwellings per annum</p> | <p>S&P</p> | <p>We are currently awaiting publication of the 2020/21 Housing Land Supply position statement. The latest figures available are still those from the position statement published in November 2020. The new statement is due for publication in November 2021</p> |

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| <p>1.2 Community led housing (CLH)</p> | <ul style="list-style-type: none"> Continue working with the Sussex Community Housing Hub (SCHH), Parish and Town Councils and community groups in identifying suitable sites, including exception sites, and supporting the delivery of community led housing Service Level Agreement in place to secure services from Sussex Community Housing Hub for 4 years from October 2021 | <p><u>Outcome 1: Delivery of CLH housing</u></p> | <p>At least two community led schemes delivered by 2022/23</p> <p>A minimum of 45 community led homes across Rother delivered or in the pipeline of delivery by 2024</p> | <p>ATR</p> | <p>Action to achieve target in progress</p> <p>2 schemes in progress totalling up to 38 affordable dwellings to include Cemetery lodge Bexhill and Main Road Icklesham</p> |
| | | | | <p>ATR</p> | <p>Action to achieve target in progress</p> <p>Authority given for officers to explore the use of a council owned site at Fairview as a community led development. A housing needs survey is now being commissioned. Other potential CLH schemes are being explored to include Blackfriars</p> <p>Guestling & Pett housing needs survey undertaken and initial meeting held with community to explore CLH in Guestling. This could be on the Fairview site</p> <p>Progress of community led schemes is limited to the willingness of volunteers to form a group and progress a project. Targets and target dates have been amended to</p> |

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| | | | | | reflect current progress |
| | | <p><u>Outcome 2:</u> An increase in the number of groups supported to deliver CLH</p> | <p>At least four groups established in the Rother District as CLH groups by the end of 2024</p> | <p>ATR</p> | <p>Action to achieve target in progress</p> <p>Two CLTs established in Rother to date.</p> <p>Ongoing advice and assistance provided by the Sussex Community Housing Hub to establish new groups delivered via the SLA.</p> <p>Further CLH group in development in Battle and initial meetings taken place in other areas to undertake CLH</p> <p>Establishment of community groups is limited to the willingness of volunteers to form a group and progress a scheme. Targets and target dates have been amended to reflect current progress</p> |
| <p>1.3 Improve development partnerships</p> | <ul style="list-style-type: none"> Strengthen partnerships with registered providers development and planning partners to streamline the delivery of housing. | <p><u>Outcome 1:</u> Joint protocol between Housing partners, Planning and legal</p> | <p>In place by April 2022</p> | <p>ATR</p> | <p>Action to achieve target in progress</p> <p>Draft protocol complete.</p> |

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| | | teams | | | <p>This action is currently on hold and will be progressed in conjunction with the Peer Review of the Planning service.</p> <p>Target date amended accordingly.</p> |
| <p>1.4 Increase housing supply by bringing empty homes in the district back into use</p> | <ul style="list-style-type: none"> Put in place an action plan which would set out a number of methods for bringing into use empty homes, from contacting owners and offering incentives to increasing council tax on long term empty properties and the use of compulsory purchase orders (CPOs) | <p><u>Outcome 2</u>: Delivery of action plan</p> | <p>Action taken against 5 empty properties a year from 2020/21</p> | <p>ESL&CS</p> | <p>Action to achieve target in progress</p> <p>Prosecution action taken against one property during 2020/21 so far.</p> |

| PRIORITY 2: ROUGH SLEEPING, HOMELESSNESS AND MEETING HOUSING ASPIRATIONS | | | | | |
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| Objective | Action | Outcome and Timeframe | Target | Head of Service/Lead | November 2021 update |
| 2.1 Reduce homelessness by improving the provision of housing related support | <ul style="list-style-type: none"> Design and deliver initiatives to improve the provision of employability and tenancy readiness support for people in housing difficulty and promote greater opportunities to sustain and access suitable long-term housing solutions (subject to funding availability). Work with specialist providers to enable the delivery of accommodation-based support services that meet the needs of vulnerable groups unable to access general needs accommodation. Work with commissioning and delivery partners to expand the provision of housing related floating support services to assist households to sustain existing accommodation or access new accommodation which meets their housing needs. | <p><u>Outcome 5:</u> Increase the number of adaptations made to the homes of disabled people to support them to sustain their accommodation through the provision of DFGs.</p> <p><u>Outcome 6:</u> New RP managed supported temporary accommodation is delivered in Rother.</p> <p><u>Outcome 7:</u> <u>The present level of floating support in East Sussex is sustained or increased</u></p> | <p>By April 2022 – 150 DFGs completed annually</p> <p>Deliver 12 new supported temporary accommodation units by March 2023.</p> <p>The existing level of floating support available in Rother is increased.</p> | H&C | <p>Action to achieve target in progress</p> <p><u>2020/21</u> COVID has caused reduction of DFGs (only 87 DFGs were completed) due to no community clinics – these are re-opening.</p> <p><u>2021/22</u> April-October 2021 we have completed 57 grants, spent £700,000 and approved £1.2million spend.</p> <p>We have agreed a service specification with local RP and social investors to bring forward 12 units in Bexhill</p> <p>ESCC and local housing authorities have commissioned a new floating support provider to deliver the Home Works Service until 2031.</p> |

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| <p>2.2 Reduce homelessness through closer joint working</p> | <ul style="list-style-type: none"> • Establish regular local multi-agency homelessness forum to design, deliver and monitor homelessness prevention measures • Restructure ESHOG to provide additional capacity to support partnership working across housing, development and homelessness services • Review eviction protocols and procedures with social landlords and private letting agents operating in Rother • RE-commissioned Homeless Unity Group (HUG) to improve community provision of rough sleeper support services • Work with Social Care and Health partners to develop a whole –system approach to supported housing delivery that meets the range of housing related support needs in | <p><u>Outcome 5:</u> Improve access to the PRS for ex-offenders and provide additional tenancy sustainment services</p> <p><u>Outcome 6</u> Levels of homelessness are minimised</p> | <p>By January 2022 Commission specialist service to work with ex-offenders</p> <p>Sustain the number of homeless applications at existing levels and reduce the number of TA placements</p> | <p>H&C</p> | <p>Action to achieve target in progress</p> <p>Working with county partners to commission a service to provide Accommodation for Ex-Offenders (AFO) who have recently left prison</p> <p>Number of TA placements is reducing; however, the longer-term impact of COVID19 on the number of homeless applications is emerging.</p> |
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| | <p>across the county.</p> <ul style="list-style-type: none"> • Create systems change through a pan-Sussex governance structure (Changing Futures) • Deliver the Accommodation for Ex-Offenders (AFO) project to support people who are leaving prison, and those who are homeless after leaving prison within the last 12 months, access accommodation in the private rented sector. | <p><u>Outcome 7:</u> Improve service level care pathways for all Changing Futures service users with Multiple Complex Needs</p> <p><u>Outcome 8:</u> New ESHOG structure to meet regularly to ensure that partners work closely together across sectors</p> | <p>25 successful engagements in Year 1</p> <p>Quarterly meetings to be held</p> | | <p>Regular meetings led by Adult Social Care safeguarding team to review and develop support pathways for people with Multiple Complex Needs</p> <p>Initial ESHOG subgroups are being created</p> |
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| <p>2.3 Reduce Homelessness</p> | <ul style="list-style-type: none"> • Review options that improve access to the private rented sector through closer partnership working with private landlords, to include: <ul style="list-style-type: none"> ○ Guaranteed Rent Scheme ○ Loans for rent in advance and deposit ○ Leasing • Improve the accessibility of the Housing Needs Service and its integration with related services through greater co-location, home visits and improved referral pathways under Duty to Refer • Deliver effective social housing allocations through the implementation of a revised Housing Allocations Policy for Rother and by adjusting Rother Local Plan to prioritise the type of affordable housing delivered for those in Band A | <p><u>Outcome 1:</u> Performance review of new prevention measures completed and recommendations for future initiatives made by Nov 2022</p> <p><u>Outcome 2</u> Homelessness prevention rates increase</p> <p><u>Outcome 3</u> New Allocations Policy is operational</p> | <p>To deliver 100 tenancies per annum increasing to 200 tenancies per annum by 2024.</p> <p>To prevent 500 evictions through positive interventions per annum</p> <p>Reduce the Rother Housing list from 1600 (as at December 2019) to 1200 by end 2023</p> | <p>H&C</p> | <p>Additional Targets to be monitored:</p> <p>A business case for leasing has been adopted by Council and the Rother Tenant Finder service continues to prevent homelessness despite COVID temporarily disrupting access to the private rented sector.</p> <p>We expect to achieve 50 tenancies this year due to COVID disruption</p> <p>The new Allocations Policy is on-track to be live in early 2022.</p> |
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| | <ul style="list-style-type: none"> Develop a mediation service to sustain tenancies | <p><u>Outcome 4:</u> Home visits carried out post-COVID-19 March 2022</p> <p><u>Outcome 5:</u> New mediation service commissioned by November 2022</p> | | | <p>Home visits are undertaken within DFG, UKRS, RTF but capacity in Housing Needs service is too low presently.</p> <p>Consulting with partners to commission mediation service</p> |
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| <p>2.4 Reduce rough sleeping through the development of a countywide rough sleeping accommodation pathway</p> | <ul style="list-style-type: none"> • Work with the voluntary sector to explore options for creating a street homelessness centre/hub in Bexhill, which improves the accessibility of services to rough sleepers, with outreach available to all areas of | <p><u>Outcome 1:</u> Recommission Safe Space in April 2023</p> | <p>50 people with multiple complex needs accessing housing needs and assessments through the hub per year from 2021/22</p> | <p>H&C</p> | <p>Recommissioned service so target to be monitored</p> <p>Each quarter approximately 30 individuals pass through the Safe Space</p> |
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| | <p>Rother</p> <ul style="list-style-type: none"> Work across local authority boundaries with housing, health and social care partners to expand the East Sussex Rough Sleeping Initiative, delivering services targeted at those experiencing multiple complex needs who are rough sleeping or at high risk of rough sleeping | <p><u>Outcome 2:</u> Secure 3 year funding agreement for the RSI from DLUHC April 2022</p> | <p>30 individuals prevented or relieved from rough sleeping during 2021/22 with the target reviewed annually relative to demand.</p> | <p>H&C</p> | <p>Target to be monitored annually</p> <p>38 former rough sleepers were accommodated during 2020/21 (Target was 30)</p> <p>32 former rough sleepers accommodated in the first half of 2021/22, four of which are in Housing First accommodation (1.1 Outcome 5)</p> |
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| 2.5 Improve the delivery and accessibility of support and advice services to better meet housing needs. | <ul style="list-style-type: none"> • Improve staff training, to ensure front line officers, partners and Members are aware of the range of support available as part of the Anti-Poverty Strategy aim to improve the promotion of services. • • • • Continue to improve the triage of homeless applicants to enable greater levels of self-service and improve service accessibility • Put in place interventions that increase household incomes and improve tenancy access through raising the training and employment aspirations of those on low incomes - particularly those of young people and single parent households. • As part of the development of the Anti-Poverty Strategy development improve the accessibility of housing and homelessness advice services to local people. | <u>Outcome 3:</u> The new Housing Needs triage service is operating within the customer service team March 2022 | Ensure 100% of enquiries are processed and appropriate support given in line with legislation | H&C | Target to be monitored annually The housing needs team is now funding 1 FTE in the customer services team to triage and advise homeless cases |
| | | <u>Outcome 4:</u> Review remote access pilots in The Pelham and Rye Food Bank March 2022 | Have six remote access points in place by November 2022 | H&C | Rye Foodbank pilot is in place with the Pelham to join shortly. |
| | | <u>Outcome 5</u> Live, Work Thrive project continues to be funded by RDC via the CHART Programme <u>Outcome 6:</u> Develop an Anti- | 40 people supported into employment and tenancy readiness per year Strategy presented | H&C | COVID19 has reduced the rate of referrals to the CHART scheme; however, we are now seeing an increase. Progressing towards being achieved: |

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| | | Poverty Strategy and deliver with LSP partners December 2022 | to cabinet in June 2022 | | Inaugural meeting for planning the strategy with partners was held in November 2021 and an action plan is being developed with that group |
| 2.6 Support households to meet their housing aspirations – in particular, home ownership | <ul style="list-style-type: none"> Put in place new initiatives which support households to access suitable and affordable housing, whether that be affordable rented, sub-market rent, shared ownership or other home ownership options | <p><u>Outcome 1:</u> Research feasibility of provision of a mortgage scheme to assist households into home ownership</p> <p><u>Outcome 2:</u> Action plan setting out additional tenure access initiatives</p> | Action plan in place by November 2022 | Assistant Director, Resources H&C | <p>Action to achieve target in progress</p> <p>COVID has delayed progress on this action and we will be setting up an internal working group to develop plan.</p> <p>Shared ownership continues to form part of the development objectives and s106 agreements</p> <p>Time of delivery has been adjusted.</p> |

| PRIORITY 3: IMPROVING THE QUALITY AND SUITABILITY OF EXISTING HOUSING AND NEWBUILD HOUSING | | | | |
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| Objective | Action | Outcome and Timeframe | | November 2021 |
| 3.1 Reducing fuel poverty | <ul style="list-style-type: none"> Explore the opportunity of introducing affordable warmth methods of construction on any residential developments taken forward by the Council Working with registered providers to explore the opportunity for introducing affordable warmth methods of construction on all affordable housing | <u>Outcome 1:</u> Modern Methods of Construction and high energy efficiency standards considered for all council led development, where possible | To incorporate Modern Methods of Construction (MMC) on all council led delivery where feasible from 2021 Aim to achieve Housing Quality Mark (HQM) level 3 minimum on all council led housing schemes where feasible from 2021 | Head of Service: ATR Action to achieve target in progress This is being actively progressed at the design stage of the Reserved Matters application for Blackfriars. MMC and HQS is under consideration for all council led housing projects being progressed under Priority 1 (Outcome 2) Outcome 1 and targets have been updated accordingly |
| | | <u>Outcome 2:</u> Modern Methods of construction used for all housing provider developments of affordable housing (excluding s106 sites) where possible | Modern Methods of Construction (MMC) considered for all registered provider and community led housing developments from 2020-21 where feasible. To grant CHF for at least one community led | Head of Service: ATR Action to achieve target in progress Through a Register Provider Forum (Wealden Rother & Hastings) RDC continues to explore opportunities (including new funding opportunities) to incorporate MMC and improved energy efficiency standards (with the exception of s106 |

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| | | | <p>housing scheme per annum, where sustainable forms of construction and renewable energies are proposed</p> | <p>sites).</p> <p>The eligibility criteria for the councils Community Housing Fund (CHF) priorities new housing schemes where community groups are employing sustainable/modern methods of construction</p> <p>The Outcome and new targets have been updated accordingly</p> |
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| <p>3.2 Improving the quality of housing in the private rented sector</p> | <ul style="list-style-type: none"> Put in place measures which would target poor rented sector homes for improvement, particularly in wards of higher deprivation. | <p><u>Outcome 2:</u> Deliver a range of measures to improve private sector property conditions in Rother</p> | <p>5 homes a year improved because of licensing or statutory notices being served</p> <p>A minimum of 5 properties will be assessed per annum under the HHSRS system, to include temporary accommodation where required</p> <p>At least 5 referrals per annum to ESCC Warm Home Check service</p> | <p>ESL&CS</p> | <p>These targets should be monitored each year</p> <p>In 2020/21 a total of 111 inspections under the Housing Health and Safety Rating System (HHSRS) were undertaken</p> <p>As of the end of August 2021 there had been a further 25 inspections undertaken for 2021/22</p> |
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| <p>3.3 Modern methods of construction</p> | <ul style="list-style-type: none"> • Explore the opportunity to introduce modern methods of construction on any residential developments taken forward by the Council • Working with registered providers to explore the opportunity to introduce modern methods of construction, for example timber framed kits, for all affordable housing developments | <p><u>Outcome 2:</u> Modern methods of construction used for all registered provider developments (excluding s106 sites), where possible</p> | <p>from April 2020</p> | <p>ATR</p> | <p>Action to achieve target in progress</p> <p>RDC continues to explore opportunities to work with RP's and community led housing groups to deliver sustainable forms of constructions on all schemes where it is feasible to do so (with the exception of s106 sites).</p> <p>Future monitoring of this Action will be included under Outcome 2</p> |
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| <p>3.4 Increase the number of affordable homes built to NDSS and accessible and adaptable standards</p> | <ul style="list-style-type: none"> Implementation of new planning policy requirements (Policy DHG4 and Policy DHG3) from the emerging DASA | <p><u>Outcome 1:</u> All affordable homes to be built to the NDSS & M4 (2) ¹</p> <p><u>Outcome 2:</u> 5% of affordable housing to be built to M4 (3) Category 3, wheelchair accessible delivery¹</p> | <p>2 homes built to wheelchair standards per year from April 2020</p> | <p>ATR</p> | <p>Target needs top be continually monitored</p> <p>1 x 3 bed house at Preston Hall Farm and 1 x 3 bed house at Banky Fields Ticehurst built to wheelchair standards during 2020.</p> <p>For noting. Schemes delivered onsite during 19/20 and 20/21 combine different standards before the adoption of the Development and Site Allocations Plan (DaSA) policies. To include homes built to Lifetime Homes (LTH) standards and the council's own wheelchair brief. These standards have now been abolished and superseded by Building Regulations, incorporated in the adopted DaSA as per the notes below.</p> |
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¹ *NDSS – The Government introduced the ‘Technical housing standards – nationally described space standard’ in March 2015, which are nationally recognised space standards *M4 (2) Category 2 and M4 (3) Category 3 is included in The Building Regulations (2010) Approved Document ‘M’. This legislation relates to the accessibility and adaptability of new homes. M4 (3) specifically relates to reasonable provisions being made in the home for wheel chair users.

Key:

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| ATR | Acquisitions, Transformations & Regeneration |
| H&C | Housing & Communities |
| S&P | Strategy & Planning |
| ESL&CS | Environmental, Health, Licensing & Community Safety |